

# North York Moors National Park Authority

21 March 2016

## Strategic Policy Preparation: Consultation Arrangements for the Management Plan, Business Plan and Local Plan

### 1. Purpose of the Report

- 1.1 To provide Members with an opportunity to discuss prioritisation of work on the next Management Plan, Business Plan and Local Plan;
- 1.2 To seek approval for a 'light touch' check of whether the current Management Plan remains fit for purpose for the medium term future, with resources instead focussed on an immediate full review of the Business and Local Plans;
- 1.3 To provide Members with an opportunity to discuss the scope and purpose of the three year Business Plan for the period 2017-2020;
- 1.4 To note and seek approval for the publication of a revised 'Local Development Scheme' setting out the proposed timetable for the new Local Plan.

### 2. Background

- 2.1 The Business Plan for 2016-17 provides that the Authority will allocate resources to review or develop the following Strategic Plans;
  - North York Moors National Park Management Plan
  - Local Plan
  - North York Moors National Park Authority Business Plan.
- 2.2 Stakeholder consultation has been a core part of the preparation of all three of the Authority's long term plans and a number of engagement mechanisms have been used to develop the previous Business Plans.
- 2.3 Directors and Officers held an awayday in February 2016 to discuss how these documents link together at an operational level and to plan a proposed timeline for their preparation, consultation and approval. In addition, the potential fit with Defra's policies and other national policy developments was discussed. This meeting has been used to formulate the proposals in this report.
- 2.4 Members will be aware of 'The Golden Thread' which is in the Business Plan and attached as **Appendix 1** to this report. This establishes clearly how the other policies, strategies and activities of the National Park Authority flow from the Management Plan and this shows the long term direction of travel for the Park.
- 2.5 This report has been prepared to facilitate discussion amongst Members as to the scope, focus and prioritisation of work underpinning reviews of the Management Plan, Business Plan and Local Plan. In summary, it is the recommendation of officers that a very 'light touch' review of the Management Plan should be undertaken this year and that work on updating the Business Plan and producing a new Local Plan should instead be prioritised. The following sections set out the latest position on each plan, together with a justification for this proposed approach.

### **3. The Management Plan**

- 3.1 Our current Management Plan was published in 2012. Section 66 of the 1995 Environment Act requires us to review Management Plans every five years. The extent of this review is not prescribed by legislation or guidance, however the intention is that Management Plans are regularly revisited and reviewed to make sure they are up to date and fit for purpose.
- 3.2 There is no obvious urgency or outside impetus which requires a rapid or comprehensive review of our current plan. This is because the 2012 version:
- Continues to drive the work of the Authority and others, and remains an accurate and up to date expression of priorities for the Park;
  - Was subject to a comprehensive re-write and was essentially a completely new plan which embodied an ecosystems approach.
  - Retains plenty of 'shelf life' given that it has a set of 15 year aspirations.
  - Is not a priority for review compared to other documents.. Focussing effort elsewhere (particularly on revised Business and Local Plans) would allow a more efficient use of current limited staff resources.
  - Sets out a long term vision for the National Park with policies and objectives that are still very relevant and appropriate to help achieve it.
- 3.3 There may, however, be areas or priorities which have recently arisen which Members, partners or the public would wish to be added to the plan. We therefore propose to undertake an internal review this year of whether there are any 'gaps' or omissions in the current plan, coupled with discussion with external stakeholders as to whether there are any priorities they wish to flag up in terms of policies or joint working up to the next review period.. This will be achieved through a letter sent out requesting views and through the normal bilateral partnership arrangements that are already in place..

### **4. History, Purpose and Scope of the Business Plan**

- 4.1 The Authority adopted its first Business Plan in September 2005 which covered the period from 2005 to 2008. This was a more comprehensive vehicle for setting priorities and allocating resources as prior to this the planning process had been conducted annually as part of the preparation of the Best Value Performance Plan and supported by a series of Fundamental Service Review's (FSR's).
- 4.2 The second Business Plan was adopted in September 2008 and this introduced Financial Principles and targets for efficiency savings.
- 4.3 The adoption of the new National Park Management Plan in 2012, gave the Authority an opportunity to strengthen further the links between the two strategic documents. The Business Plan 2012-2015 included the Authority's Medium Term Financial Strategy, Reserves Policy and Financial Principles and established the work priorities for the period. The 2012-2015 Plan was based on the 2011 Consultation and Prioritisation process and set challenging targets for cost savings and income generation, taking into consideration the 2010 reduction in National Park Grant and the indicative figures for the financial settlement during the Spending Review Period.
- 4.4 A further reduction in public sector funding and challenges in implementing some of the 2011 income targets during the Business Plan period has had a significant impact on the objectives and financial projections in the plan and consequently the Authority has undertaken a further fundamental organisation review in 2014.

- 4.5 Since 2015 Members have taken decisions resulting in two one year plans being prepared in order to await clearer confirmation from Defra of the longer term financial settlement.
- 4.6 Members have already agreed a number of key strategic long term actions which will be progressed alongside the Strategic Planning process; in particular in relation to cultural changes, increased income generation, the establishment of a trust, Visitor Centre Business Plans and the review of property.
- 4.7 Members also agreed in September 2014 a set of principles for the type of organisation the Authority would become over the next five years and these were confirmed in December 2015. A copy of these principles are included at **Appendix 2** and it is Officers intention to present these at the initial Members Seminar to consider these in detail.
- 4.8 Officers find the Business Plan invaluable as a tool to plan and allocate departmental resources for the three years and focus performance on the priorities. This is used to inform the annual departmental plans and then filters into individual appraisals. In this respect it is as much an operational working document as it is a longer term strategic document.
- 4.9 A number of other National Park Authorities continue to produce annual Business Plans. However, Officers consider longer term planning is much more efficient and effective mechanism for allocating resources and establishing work priorities and it assists in ensuring that the approach to project development and organisational change remains consistent. This has been particularly useful in terms of embedding changes in relation to the drive to generate additional income, developing significant projects for External Fundraising, development of a commercial and partnership approach at the Visitor Centres, development of the Volunteer Strategy and the Property Strategy Officers therefore **recommend** that the Business Plan is developed for the period 2017-2019.

## 5. **The Local Plan**

- 5.1 A light touch review of the Management Plan also allows for work on the new Local Plan to both be prioritised and based on the reviewed Management Plan. Work on the Plan, which will cover the period 2017-35 has already commenced in terms of evidence gathering. It is anticipated that throughout 2016 we will be seeking views on priorities for the new Plan and carrying out a 'call for sites' so that potential housing sites can be submitted to us for assessment and possible inclusion/allocations.
- 5.2 The early stages of consultation will be open to all to provide views. However we will aim to focus on engaging key partners, including land owners, statutory agencies and Parish Councils on the main choices for the new Local Plan. It is important also to ensure the plan has "corporate ownership" as one of its key functions is to help achieve National Park purposes through the planning role of the Authority. Early engagement with all Authority staff is therefore proposed. Early topic areas for discussion are settlement hierarchy, housing numbers, type and location, the allocation of housing and employment sites, affordable housing and local occupancy, the re-use of existing buildings, agriculture (new buildings and diversification), the context for major development, developer contributions and open space (important areas to be protected within villages). These early stages will be about gaining as much consensus as possible on the future direction of the plan, and developing a bottom-up, capacity led approach to new development which has full regard to promoting the statutory purposes of the Park. It is also proposed to capture some of the "national" element of the plan by seeking views of visitors to the National Park alongside those who live and work here.

5.3 Following this early consultation we anticipate producing an 'Issues and Options' document for consultation in autumn 2016 followed by a full 'Preferred Options' draft in Spring-Summer 2017. Beyond this we will be gearing up for independent examination, which we would anticipate being held in the spring of 2018, before the Plan is finally adopted towards the end of 2018. A full timetable for the new Local Plan is set out in a revised version of the North York Moors 'Local Development Scheme' (LDS) attached at **Appendix 3**. Production and publication of an up to date LDS is a legal requirement and we must publish the document at an early stage of plan making to inform outside parties of the intended timetable. Members are consequently asked to approve this LDS for publication.

## 6. **Timetable and Consultation for the Business Plan**

6.1 **Appendix 4** to this report details a draft timetable of key events in relation to the development of the Business Plan

6.2 It is proposed that at least two Members Seminars are arranged to focus on development of the 2017-2020 Business Plan and that the process will involve regular update reports.

6.3 The Authority conducted extensive Stakeholder consultation as part of the review of the Management Plan and that, alongside a Prioritisation Survey undertaken in 2011 has provided the basis for the Strategic Decision making over the period. The organisational change has utilised this feedback, alongside staff and union consultation to shape the changes which have been implemented more recently.

6.4 Officers consider that it is appropriate to undertake a further public consultation exercise in order to inform the longer term focus and planning of the organisation. Directors and the Strategic Policy team have discussed how the consultation processes can be streamlined and integrated into other surveys that the Authority is also planning to undertake during the next year such as the Residents Survey and Casual User Survey which will be invaluable in terms of informing the Business Plan.

## 7. **Financial Projections and Action Planning**

7.1 Strategic financial planning over the past few years has focused on the Authority's opportunity and ability to generate additional income and explore new income streams in order to add value to the resources available to Authority to deliver National Park Management Plan priorities. The forecasts in the 2012-2015 Business Plan were updated to take into account further organisational changes which were necessary to adjust to the emerging financial climate during the period. The Authority has agreed to focus on developing one year financial plans for 2015/16 and 2016/17.

7.2 In late January 2016 the Authority received confirmation of the National Park Grant settlement for 2016/17 to 2019/2020. This was discussed at Finance, Risk, Audit and Standards Committee on 1 February and the table below summarises the position:

Year	2015/16 Baseline	2016/17	2017/18	2018/19	2019/20
NPG £	4,092,793	4,163,189	4,234,796	4,307,634	4,381,726
Increase £		70,396	71,607	72,838	74,092
Increase %		1.72	1.72	1.72	1.72
Total 4 year Increase Cumulative £		288,933			
Total 4 year Increase Cumulative %		7.06			

7.3 This means that the Authority is in a position to plan ahead with a high degree of confidence on its core grant resources and produce a Medium Term Strategy which draws together expenditure plans and targets for income generation and external grant in a comprehensive manner.

7.4 As a result of the contingency planning, the drive to increase income generation and approach to risk management over the past few years this news means that the Authority has resources to allocate to new and exciting projects over the Business Plan period. Members will be directly involved in the development of ideas for determining where money is to be allocated.

## 8. Financial and Staffing Implications

8.1 The financial implications are described in the report.

## 9. Sustainability, Equality and Legal Implications

9.1 There are no legal or sustainability issues arising from this report. However, and Equalities Impact Assessment will be undertaken on the decisions and Sustainability Assessments will be conducted for Management Plan and Local Plan issues.

10. **Recommendation**

That Members

- 10.1 note the content of this report:.
- 10.2 approve that Officers undertake the proposed 'light touch' check that the Management Plan remains fit for purpose and report back at a later meeting
- 10.3 agree the approach to the review of the Business Plan and instruct Officers to arrange at least two evening seminars over the forthcoming months.
- 10.4 That Members agree to the publication of the 2016 Local Development Scheme attached at Appendix 3.

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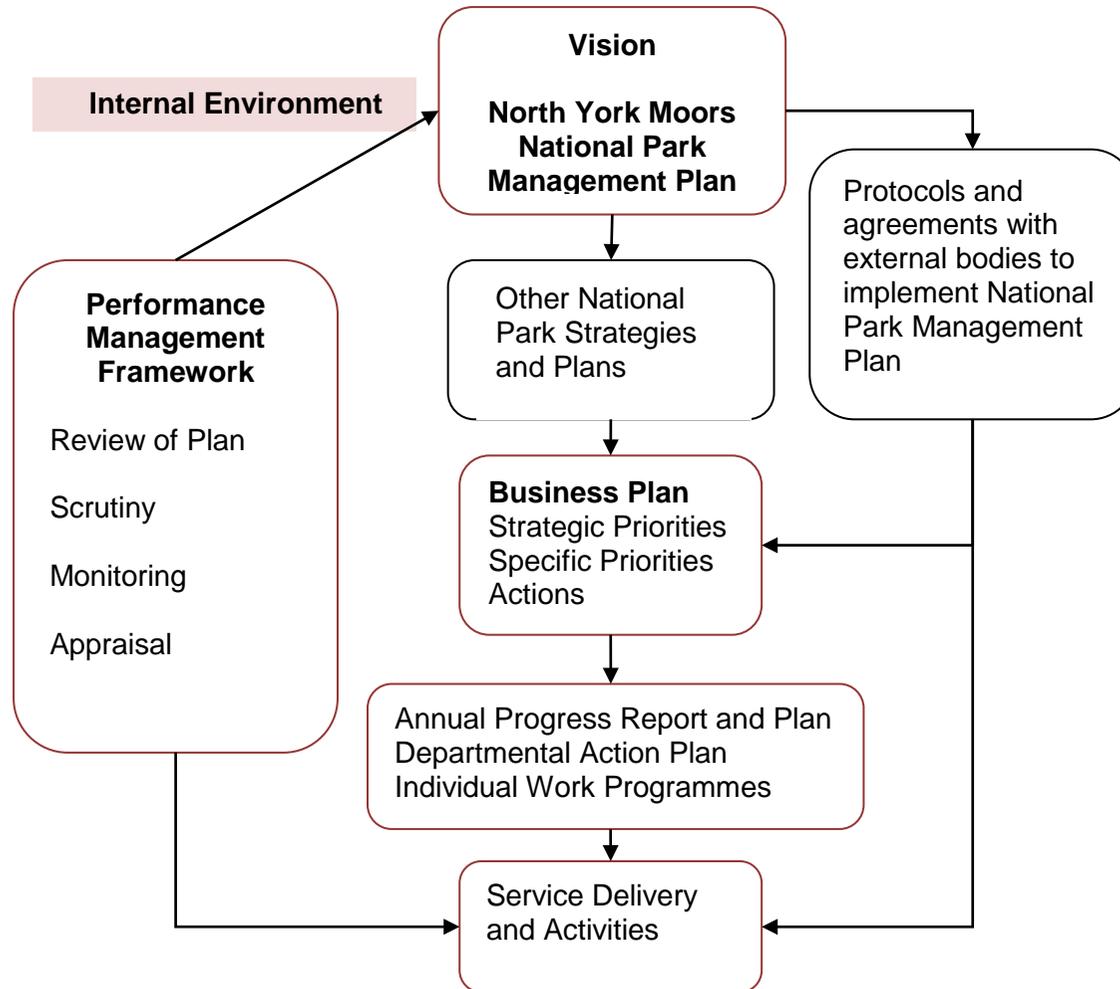
**Background documents to this report**

Business Plan 2009-2012

**File Ref.**

## The Golden Thread

### Significant External Influences



Extract from Authority Report in September 2014  
**Final Proposals for Further Reductions in Spending and Increased Income**

**3. Strategy**

3.1 Members agreed in June that the overall approach the Authority should take to a period of continuing financial austerity should be to:

- Continue to champion the value of core National Park grant.
- Raise other income from a wide variety of sources.
- Maintain the high levels of efficiency in its operations.
- Find further ways to cost effectively share/provide services.
- Work closely with communities and businesses finding novel ways to deliver services.
- Further mobilise the volunteer resource in delivering Park purposes.
- Reach a decision swiftly on whether the establishment of a trust would be of benefit to the North York Moors.

3.2 Members also agreed the following description of how the organisation would be in five years' time:

- Still pursuing existing National Park purposes.
- Working to objectives which all sit within the National Park Management Plan.
- Deriving its main value from being a place based organisation with strong local roots blended with a national perspective.
- Retaining its core high quality regulatory functions; delivered in a highly cost effective, income generating and customer friendly manner; the scope and ambition of this work will necessarily be limited by financial constraints but delivering excellence within its field of operation.
- Performing non-regulatory work which has shrunk in some areas and grown in others, as opportunities arise. There will be fewer pre-set local targets and more project related targets.
- Each part of the organisation will have income, volunteer and profile targets.



# The Local Development Scheme

**A project plan for new planning policy documents**

This document sets out which formal planning documents the North York Moors National Park Authority is either progressing or is due to start work on. This includes the documents that will form the 'Development Plan', which is used to help decide planning applications within the Park. It includes a timetable for preparation of documents and when we expect to consult on draft plans and policies.

**March 2016**

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## 1. Introduction

- 1.1 This Local Development Scheme (or LDS) sets out the key planning policy documents we will be producing over the next three years, along with their subject matter, geographical area and the timetable for preparation. It also sets out when we are proposing to involve others when writing new policy.
- 1.2 Preparation of an LDS is a legal requirement. The 2004 Planning and Compulsory Purchase Act (as amended by the 2011 Localism Act) requires us to publically set out which *local development documents* we are to prepare, which of these are development plan documents, which area they cover, whether they are to be prepared with another authority and the timetable against which they will be prepared. The LDS must also be formally adopted by the Local Planning Authority. **This version of the LDS was approved by Planning Committee on 17 March 2016** and replaces the scheme published in January 2015.

## 2. What Are Our Current Plans?

- 2.1 The starting point for determining all planning applications in the North York Moors National Park is against policy set out in our *Development Plan*. This refers to all formal documents that have been subject to consultation, examination and adopted by the Park Authority as policy. At present our Development Plan comprises:
- The Core Strategy and Development Policies document (Adopted in November 2008)
  - The Whitby Business Park Area Action Plan (Adopted in November 2014)
  - The Helmsley Local Plan (Adopted in July 2015)
- 2.2 No policies remain 'saved', meaning there are no older policies still in force whilst we update our plans.
- 2.3 There are also a number of other supporting documents (known as *Supplementary Planning Documents*) which provide further guidance on how the policies will be applied:
- Housing (Adopted April 2010)
  - Renewable Energy (Adopted April 2010)
  - The Design Guide (Adopted June 2008)
  - The Osmotherley and Thimbleby Village Design Statement (adopted February 2011)
  - The Hutton Buscel Village Design Statement (Adopted June 2010)

### 3. What Plans Will We Be Producing?

3.1 We are now proposing to produce a new **Local Plan** which will provide a long term planning strategy for the whole of the Park. This plan will replace policies in the 2008 Core Strategy, and together with the Helmsley Local Plan and Whitby Business Park Area Action Plan will eventually make up the development plan for the North York Moors National Park. It will be supported by a **Policies Map** showing allocations of land for particular uses and constraints to development.

3.2 We are proposing to prepare a new Local Plan because:

- It has been over seven years since the Core Strategy and Development Policies document was produced;
- There has been considerable change in terms of national planning policy over this time, particularly the introduction of the National Planning Policy Framework in 2011, the removal of the regional tier of plan-making and past and potential changes to national housing policy and delivery;
- Up to date policies are needed to ensure that decisions on planning applications can continue to be made on a consistent basis;
- National planning policy now states that rather than produce a framework of different documents we should work towards producing a single Local Plan<sup>1</sup> which sets out policies and proposed land uses across a whole local planning authority area;
- Government has made it clear<sup>2</sup> that they will intervene to arrange for a plan to be written by early 2017 if no local plan is being prepared, and will prepare league tables covering local plan preparation times. The North York Moors Authority was one of the first planning authorities to adopt a Core Strategy and has a track record of positive plan making, hence either this may not apply or other authorities with greater potential housing delivery may take precedence when it comes to intervention. Nevertheless the Authority wishes to quickly make progress and respond to the need for an up to date plan.

3.3 When completed the **Joint Minerals and Waste Plan** will also form part of the Development Plan for the National Park. The need for a Plan has arisen from gaps in policy as a result of the adoption of the National Planning Policy Framework and the revocation of the Yorkshire and Humber Regional Spatial Strategy. The National Planning Policy Framework also requires minerals planning authorities to produce an annual Local Aggregate Assessment, providing an assessment of demand for and supply of aggregates. The plan is being jointly prepared by North Yorkshire County Council, the City of York and the National Park Authority. We anticipate that final adoption will be in March 2017.

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<sup>1</sup> Department of Communities and Local Government, National Planning Policy Framework, Paragraph 153, March 2012

<sup>2</sup> Written Statement made to Parliament by Minister of State for Housing and Planning (Brandon Lewis), 23 July 2014.

- 3.4 Any **Neighbourhood Plans** prepared by Parish Councils or others and ‘made’ by the Park Authority would also form part of the development plan and as such be used to help decide planning applications. At the time of writing no Neighbourhood Plans have been adopted. One ‘area designation’ has been made for the Parish of Ingleby Arncliffe, which covers areas of both the National Park and Hambleton District Planning areas). Designation triggers powers to allow preparation of a Neighbourhood Plan. At the time of writing there is no definite timetable for production, however we expect this plan to be progressed in the near future.

## 4. What Other Documents Are Relevant?

- 4.1 We are required to provide details of progress and review of all of our *Local Development Documents* (LDDs) within this Local Development Scheme. The following LDDs have been prepared and may also be of interest to anyone interested in how our planning policy is developing:
- *The Statement of Community Involvement* (SCI). This document, last adopted and published in August 2014 sets out how the Authority will involve people in plan making in the future. As a National Park Authority we remain strongly committed to public involvement in our work and recognise that all we do needs to reflect the views and wishes of everyone who values the Park. The SCI sets out how we will consult interested parties when developing our planning policies. This document remains fit for purpose and there are no plans to review it at this time.
  - *The Annual Monitoring Report* (AMR). Annual Monitoring Reports have been published on a yearly basis since December 2005. Local Authorities must prepare monitoring reports to cover a period of a minimum of 12 months and make such reports available to the public. These show how well an Authority’s planning policies are being implemented. The future format and content of AMR will develop to reflect the performance indicators in the new Local Plan.
  - This *Local Development Scheme* (LDS) makes up our final Local Development Document. It is intended that this LDS will endure over the preparation period of the new Local Plan i.e. until the end of 2018. An update of how we are performing against the timetables set out in this document will be reported annually in the AMR.

## 5. The Timetable

- 5.1 We will therefore be producing two Development Plan Documents over the next few years:
- The **Joint Minerals and Waste Local Plan**. This is being prepared by North Yorkshire County Council, the City of York Council and the National Park Authority.
  - The **North York Moors Local Plan 2017 - 35**.

### The Joint Minerals and Waste Local Plan

- 5.2 The Joint Minerals and Waste Local Plan is at an advanced stage of preparation. The next stage is the preparation of the final draft version of the plan and the collection of views on that draft prior to formal independent examination (assuming no further

material changes requiring additional public consultation are required). The timetable is as follows:

**Table 1 – Timetable for Preparation of the Joint Minerals and Waste Local Plan**

Stage	Date
Publication (Regulation 19)	June 2016
Submission to the Secretary of State	September 2016
Examination	October 2016 - February 2017
Adoption	March 2017

## The Local Plan

5.3 The time taken to prepare a new Local Plan greatly depends on the extent to which local people and interested parties are involved, the number of comments received and the degree of agreement between all parties as to its contents as it reaches its final stages. In producing a plan as quickly as possible we need to make sure that involvement of others is done in a way that allows for genuine input whilst not delaying the plan. The only legal requirement<sup>3</sup> is that we must ask for views only once before producing what we consider the final version of a plan for independent testing (known as the regulation 18 stage). However, our view is that more informal and open consultation prior to this is needed, both to involve people to improve the quality and ownership of the plan and to make sure there is enough consensus as possible to help speed it through its final formal stages. We are therefore proposing that the new Local Plan will be subject to four main preparation stages:

- Stage 1 – Evidence gathering and consultation on the main issues. This will involve an initial call for views and sites, followed up by discussion with key stakeholders on possible options and contents. We will then produce and ask to views on a document setting out issues and options around key elements of the plan;
- Stage 2 - Preparation of and consultation on a draft of the plan based on what we've been told, alongside realistic alternatives. This is known as a 'Preferred Options' draft. Alongside Stage 1 this is known as the Regulation 18 stage;
- Stage 3 - Preparation and asking for views on the final draft of the plan. This is known as the Regulation 19 stage;
- Stage 4 – Submission to Government, independent examination and adoption (known as the Regulation 22 to 26 stages).

5.4 Appendix 1 sets out an indicative timetable for this work. It is anticipated that it will take around three years to prepare the Local Plan from start to finish. The Government has, however recently announced intentions to streamline the local plan preparation process. Any changes to the timetable in light of this will be reported as part of the Annual Monitoring Report.

5.5 Appendix 2 sets out the scope of the Development Plan Documents currently in preparation.

## 6. Monitoring

<sup>3</sup>The Town and Country (Local Planning) (England) Regulations 2012

6.1 Progress on the Local Development Scheme will be reviewed alongside the Annual Monitoring Report. This will set out:

- Actual progress on documents against the milestones set out in the Local Development Scheme.
- The need for any adjustments to the timescales in the Local Development Scheme.
- The need for any new Development Documents to be prepared in response to changing circumstances identified in the AMR.

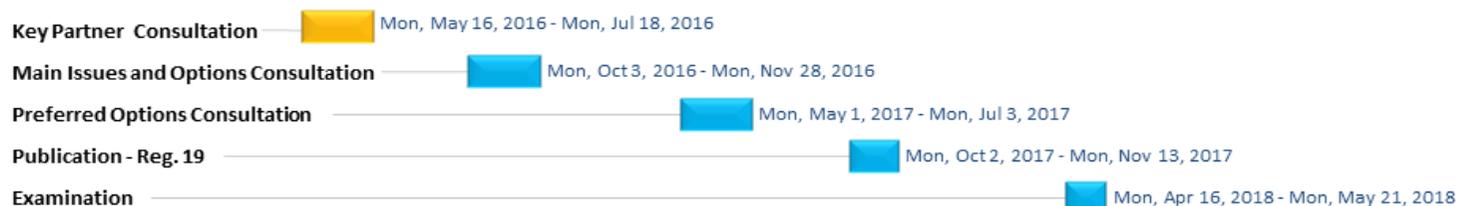
***North York Moors National Park Authority.***

## Appendix 1. The Timetable

### North York Moors Local Plan - Timetable



#### We need your views:



## Appendix 2. Document Profiles

The following tables show the documents that will be prepared or updated over the next two years and how they fit together

The table below shows which development plan documents in preparation:

<b>Document Title</b>	The North York Moors Local Plan
<b>Subject Matter</b>	Will include land allocations and development management policies to help guide development over the period 2017-2034. The plan will be based on a robust evidence base and will set out a spatial strategy for future development, alongside policies to help guide development to reflect the special qualities of the Park.
<b>Status</b>	Development Plan Document
<b>Relationship to other Plans and Policies.</b>	When adopted the Local Plan will sit alongside other adopted Development Plan Documents, namely the Helmsley Local Plan, the Whitby Business Park Area Action Plan and (on adoption) the Joint Minerals and Waste Local Plan. Where they overlap policies in each will be used to guide development. The Local Plan will be informed by three key policy influences: <ul style="list-style-type: none"> <li>• National Planning Policy Guidance (NPPF)</li> <li>• The North York Moors National Park Management Plan</li> <li>• Local Economic Partnership Plans</li> </ul>
<b>Area Covered</b>	The North York Moors National Park Authority Boundaries.
<b>Timetable and Milestones</b>	Reg. 18 Consultation (Key Issues and Options) – July 2016 Preparation of Draft Plan – September 2016-April 2017 Consultation on Preferred Options Draft Plan – May 2017-June 2017 Regulation 19 Consultation (draft)- October 2017 Submission to the Secretary of State – February 2018 Examination – April 2018 Adoption – September 2018
<b>Arrangements for Production</b>	Policy Team at National Park Authority (1.9 FTE equivalent staff), drawing on support from Senior Management and the Development Management Team. External consultancy support to be brought in where necessary. Preparation of the Plan will be guided by the Development Plan Working Group comprising nine Park Authority Members.
<b>Monitoring and Review</b>	Through The Annual Monitoring Report

## Development Scheme Document Profiles

<b>Document Title</b>	Joint Minerals and Waste Local Plan
<b>Subject Matter</b>	Strategic and development management policies and strategic site allocations for minerals and waste developments across the minerals and waste planning authority areas of the North York Moors National Park, North Yorkshire and the City of York.
<b>Status</b>	Development Plan Document
<b>Chain of Conformity</b>	National Planning Policy Framework, Core Strategy and Development Policies, York Local Plan (under preparation).
<b>Area Covered</b>	The minerals and waste planning authority areas of the North York Moors National Park, North Yorkshire and the City of York.
<b>Timetable and Milestones</b>	Publication – June 2016 Submission – September 2016 Examination – October 2016-February 2017 Adoption – March 2017
<b>Arrangements for Production</b>	Planning Policy team at National Park Authority, Planning Services team at North Yorkshire County Council, Integrated Strategy Unit at City of York Council
<b>Monitoring and Review</b>	Through the constituent Authorities' Annual Monitoring Reports.

If you would like further information, please contact us:

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The text of this document can be made in large print. Please contact the Planning Policy team using the contact information above

March  
2016

- Authority approve 15/16 Business Plan and Risk Register

April -  
Oct  
2016

- Decisions on public consultation
- Work on Medium Term Financial Strategy
- Departmental and Strategic Risk Registers
- Dialogue with Partners
- Dialogue with Defra
- Directors Awaydays
- Interim reports to FRASC and Authority

November 2017

- FRASC discuss Draft budget, Business Plan and Risk Register

December 2017

- Approval of Business Plan 2016-2019

March 2018

- Approval of Budget 2017/18
- Approval of Strategic Risk Register 2017/17